Master-Table 8

A comparison of approaches for ethical choice, decision-making and inquiry. The approaches are all used by people in the imperative mode; and the research has developed principles or injunctions for use in design. The implicit outlook has been abstracted from these principles, but it is not offered as having an independent reality.

L	Implicit Outlook	Ethical Choice	Decision-making	Inquiry
	Each outlook applies across the three domains.	Each approach offers a sense of conviction.	Each approach offers a promise of confidence.	Each approach offers a guarantee of certainty.
1′	Move forward logically.	Rationalist	Rationalist	Formal-analytic
		Use means which logically achieve ends which are self-evidently worthwhile.	Use values, objectives, priorities and plans to move forward.	Use self-evident ideas, assumptions and logic to develop analyses.
2′	Deal with things as	Conventionalist	Empiricist	Empirical
	everyone agrees they are.	Conform to values which are widely held in your social group.	Use detailed, valid and reliable information to solve existing problems.	Use general agreement as to the facts to discern regularities.
3′	Take small, easy,	Pragmatist	Opportunist	Explanatory
	desirable and obvious steps.	Pursue values you prefer which also bring some wider benefit and are easily applicable.	Use opportunities for action where some achievement is certain and easy.	Use hypotheses and comparisons of alternatives to get increments of knowledge.
4′	Reconcile diverse	Individualist	Dialectical	Dialectic
	conflicting outlooks.	Ensure your security and interests by recognizing and using power relationships.	Use disputes between different parties to reach a compromise solution.	Use conflicts between ideas to develop an encompassing synthesis.
5′	Balance all relevant	Communalist	Systemic	Holistic
	factors.	Produce the outcome which best takes account of the needs and interests of all.	Use a model including all factors to generate an optimal-feasible strategy.	Use modelling to represent the situation as completely as possible.
6'	Impose a structure.	Legitimist	Structuralist	Dialogic
		Set explicit general rules which you and others in the group accept as fair.	Use structures and procedures to provide legitimate authority and order.	Use ratiocination to get a structured and authoritative theoretical base for inquiry.
7'	Let the Spirit move you.	Transcendentalist	Imaginist	Contemplative
		Respond to your deep inner sense of what is right and good.	Use intuition and inspiration to gain deep personal commitment.	Use unconscious awareness to create imaginative possibilities.

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